



To whom it may concern

I hereby CERTIFY that Mr. Florin Niculescu under contract with our company, **Nomisma S.p.A.**, participated as Expert in Contracting/Procurement and Implementation Procedures (including monitoring) within the project CSUTAK 4 PHARE – PAO/CBC 30.3.2006 “**Support Romania in participating in Community Initiatives**” (RO 2004/016-772.05.02) for **117 working days** during the period June 2006–November 2007. Working together with the Team Leader, he engaged in the following tasks:

- **Elaborating Guidelines** for technical and financial implementation (including monitoring and evaluation), in accordance with guidelines set up by the European Union and compatible with Phare procedures;
- Providing support for the MoEI/CBC staff in elaborating the programming documents for transnational cooperation, in the framework of Objective 3 of Structural Funds, for the 2007-2013 programming period;
- Support in preparation of a pipeline of projects to be financed by future transnational programmes;
- Supporting the beneficiaries during the implementation of the projects, ensuring that the objectives are met and that the selection procedures for secondary procurement are efficient, clear and transparent;
- Monitoring the technical and financial implementation of the projects and evaluating the programme;
- Dissemination of the information related to the good practice in Interreg IIIB to the projects beneficiaries;
- Organizing the necessary co-ordination meetings and direct consultations;
- Training the MoEI staff in transnational programmes procedures;
- Creation of the partnership networks for transnational programmes.

He has discharged his duties to the complete satisfaction of **Nomisma S.p.A.** and the beneficiaries. He was an excellent member of the team of experts and his contributions to the project were much appreciated.

Bologna, 18 December 2007

Juffa K. Culver
Project Coordinator
International Programmes
Nomisma S.p.A