



Doc.Nr.: PM/01/HN/APB/0838

Arad, 27<sup>th</sup> April 2009

**Recipient:** To whom it may concern

**Ref.: Arad By-Pass – Engineers' office from Arad**

I, the undersigned, hereby confirm that Mr. Florin NICULESCU has worked for the JV FCC Construcción SA & PORR Technobau und Umwelt AG, as Senior Contract Manager during June 2009 – April 2010, in a 120 MEuro design & build (Yellow FIDIC) Works Contract for the execution of the Arad By-Pass in Romania.

Entrusted tasks included among others:

- preparation of contractual correspondence and documents;
- preparation of claims;
- overall contractual advice to project management and all other departments;
- organising contractual correspondence, filing and archiving system;
- assessment and advice on potentially critical contractual cases;
- advice on contracts with subcontractors.

During above period Mr. NICULESCU performed all his duties to our full satisfaction and we therefore recommend him for any further employments.

Yours faithfully,

**J.V. ARAD BYPASS**  
FCC - PORR  
Calea Bodrogului /nr. 6, Arad  
România

**Ing. Herbert Neumann**  
Contractor's Representative

On behalf of FCC – PORR  
D&B ARAD BYPASS, RO