

## To whom it may concern

I hereby confirm that Mr. Florin NICULESCU has worked with Consulting & Management Ltd, as FIDIC Expert, during the period June - September 2011, for the JASPERS (*EIB financed*) project TA "Support to the Preparation of Romanian Standardised Tender Documents for Transport Sector (ref. 2010 132 RO ROD)".

The services within this Assignment were provided to the Romanian Ministry of Transport and Infrastructure (MTI), the National Authority for the Regulation and Monitoring of Public Procurement (ANRMAP), the Romanian National Company for Motorways and National Roads (RNCMNR) and the Romanian railways Company (CFR).

Mr. Florin NICULESCU's initial tasks included:

- a) Identification of the scale and scope of FIDIC Yellow and Red Book contracts being prepared
- b) Identification of issues arising during tender evaluation and award of contracts
- c) discussion with TA consultants employed by the RNCMNR and CFR to identify their issues arising during tender document preparation for past projects
- d) identification of problems and issues with existing FIDIC Yellow and Red Book documents when being used during implementation and commissioning

Following completion of that initial phase, the tasks required preparation of two harmonised sets of Particular Conditions of Contracts (*PCCs*) for both, Red and Yellow types of Contracts, aiming at providing balanced works contracts and limiting the problems related to PCCs, during both tendering and implementation, particularly in respect of disputes arousal and resolution.

In addition, Mr. Florin NICULESCU was involved in the review and assessment of existing qualification and evaluation criteria for all roads and rails project types identified above, for construction works, technical assistance services and preparation of proposal for guidelines for establishing qualification and evaluation criteria, in line with EU best practice and based on the existing public procurement Romanian legislation.

Mr. Florin NICULESCU has performed his tasks for the Client satisfaction and we recommend him for similar assignments.

Michel Doumont Managing Director

CONSULTING & MANAGEMENT, LTD.